

A message from Lou O'Brien

At NRC, we are continuing our focus to provide our customers with expert global solutions over a wider array of services. Our purchase of ENPRO Services, Inc. on April 11, 2016 adds significantly to that ability by increasing our U.S. domestic footprint and expanding our full line of environmental services.

The addition of ENPRO to our company means we have increased our national footprint with an additional 11 facilities including two Part B waste treatment, storage and disposal facilities ("TSDF") and increased our service capabilities with the addition of explosive deslagging to our already broad range of service capabilities.



With the acquisition of ENPRO, NRC has increased our employee numbers to a global team of 1,250 personnel. We have built a solid reputation as a market leader, employing industry experts in many of our service lines, and adding proven technology to our diverse offering. We are excited to move forward with our strong workforce, enabling us to provide our environmental, industrial, and emergency response solutions safely and to the highest standard.

Over the past few months we have completed many successful projects throughout our global operations. Inside this newsletter you'll be able to read some project spotlights and notable project wins across the various regions and continents we work in. There are also some articles on company achievements, client innovation days, recent conferences, and much more!

Enjoy the read and as ever, feel free to reach out to me at LouOBrien@nrcc.com.

Lou O'Brien

Senior V.P. Sales & Marketing

NRC Welcomes New Additions to our Team

Evgeni Shevchenko, Vice President of International Business Development, Sales and Marketing

NRC welcomes Evgeni Shevchenko who joined NRC in April as Vice President of International Business Development, Sales, and Marketing. Evgeni brings over 10 years' experience in business development and has held several senior management roles. He will oversee

a global sales and marketing team focusing on NRC's clients in the Oil and Gas, Petrochemical, Power and Industrial sectors.

Evgeni joins us with an extensive knowledge of international business; he has two undergraduate degrees in Business Administration and Law and a Master's degree in International Affairs from Carleton University in Canada. Additionally, Evgeni speaks 6 languages and is fluent in English, Russian, Ukrainian, and Bulgarian and has a working language competency in Serbian and Croatian. Evgeni is based in Dubai but travels regularly to our International facilities.



Doug Nowak, Regional Business Development Manager – Northern California

We also welcome Doug Nowak, who recently joined the NRC sales team as Regional Business Development Manager and is based in our Sacramento, California office. Doug has over 20 years of experience in the environmental industry specializing in hazardous waste management, emergency response, large site

remediation, and project management. His industry knowledge and strengths will be of great value as he leads NRC's sales efforts in the Northern California region. Doug was enlisted in the United States Air Force from 1989-1994 and has a degree in Business Administration and Environmental Science.



In This Issue...

Read about everything that has been happening at NRC over the past few months including information on our latest company acquisition and updates from our different divisions.

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Ray Ramsay, Country Manager, UAE

Ray Ramsay joined NRC International in April 2016 as Country Manager of our UAE Business Unit. Ray was employed by the UK Army for 24 years until 2000 and since has gained vast experience in crisis and emergency management roles, working globally within the oil and gas industry. Ray will be managing all day to day activities of our operations in the UAE



including our various response contracts within the region. Ray will manage all NRC personnel working in the UAE as well as planning, developing, and implementing strategies for growth and development of the company within the region.

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Project Spotlight NRC Alaska - Emergency Diesel Fuel Spill Response / Clean-up in Atigun Pass

NRC Alaska faced a challenging response in February when they were called to respond to a diesel spill on the Atigun Pass deep in the Brooks Range of Alaska's North Slope.

The location of the incident was at AT&T's Repeater Facility Site, 236 miles NNW of Fairbanks.

A three-man crew from NRC Alaska responded to the remote site by helicopter during the week of February 15 2016. Our response team was prepared to face significant risks and challenges, including:

Less than 4 hours/day of daylight



- Extremely remote location only accessible by helicopter, which made the mobilization of equipment and supplies more complicated and dangerous
- Elevation of 6,000+ feet above sea level and ~3,000 feet above the valley below, equated to thinner air resulting in rapid fatigue and dizziness for the response crew
- Strong winds, cold temperatures and wind chill factors

The spill of 100-120 gallons of diesel fuel originated inside the building and leaked out at the northeast corner. In order to remove the spilled fuel from underneath the structure, NRC staff dug under the entryway



due to limited space between the structure and the ground surface.

Fifteen yards of contaminated soils were removed from the site, packaged into 30-gallon drums and transported by helicopter. In an effort to control the weight distribution and improve handling, the helicopter carried only 2 workers and 300 lbs. of equipment (or sling 1,500 to 1,700 lbs. of equipment) at a time from the road to the top of the mountain where the site was located.

NRC Alaska completed the



response in 4 days without incident. Gross contamination was removed, packaged, transported off the site and properly treated and disposed of at NRC Alaska's Anchorage facility. The site was covered with sorbents, boomed, covered with a layer of poly sheeting and then secured with plywood to hold over until summer.

Notable Project Award - GE Lagoon Remediation Project in Plainville, CT

NRC was awarded a \$2.7M remediation project for a major Fortune 100 company involving lagoon stabilization and streambank restoration in Plainville Connecticut. The project, which will hit the field in June, includes the mixing and treatment of over 25,000 cubic yards of chromium impacted soil. A cross functional team consisting of personnel from NRC East and former ENPRO employees will collaborate to deliver the project alongside the project's engineering consultant prior to October 2016.

Notable Project Award - TTOPCO Tier 1 &2 OSR Equipment and Services, Northern Iraq

Congratulations are in order for our Kurdistan team for their recent contract with Taq Taq Operating Company (TTOPCO). The two-year contract will provide Tier 1 & Tier 2 Oil Spill Response (OSR) equipment and services to support TTOPCO drilling and production projects at TaqTaq field in the Kurdistan Region of Northern Iraq. In addition to providing Tier 1 & 2 OSR services, NRC will provide regular maintenance, training support, and other OSR activities on a call-off basis to TTOPCO.

As part of this service contract, NRC has already provided a successful IMO OPRC Level-1 Training Course to TTOPCO HSE personnel and engineers from the Ministry of Natural Resources (MNR). NRC's Iraq Country Manager, Amr Abd El-Gawad, provided the training and received good feedback from both the client and the MNR attendees. A special thanks goes to Amr Abd El-Gawad, Moataz Hassan, and all of the NRC Kurdistan team for their hard work in developing the client relationship and securing the contract award that began in March.

NRC West - Multi-Operational Oil Spill Drill

Skagit County, WA

Congratulations to NRC responders who participated in a large triennial Multi-Operational Oil Spill Drill exercise on April 13-14. The event took place near Vendovi Island, north of Anacortes, in Skagit County, WA. NRC was one of the primary OSROs participating in this event with WA State Department of Ecology, Harley Marine, and other industry partners.

On 13th April, crews and equipment were mobilized to the Anacortes and Bellingham area to prep for the following days' operations.

NRC deployed response vessels

from Neah Bay and Port Angeles, as well as a number of other local response boats and Vessels of Opportunity (VOOs). NRC also provided aerial operations through our contract with AeroVironment, Inc. for Unmanned Aircraft Systems (UAS).

Tiffany Gallo, Project Supervisor from NRC Seattle, was our leader for this drill and did an outstanding job in making everything happen like clockwork. Good job Tiffany!





NRC receives a visit from Aberdeen University

NRC Sureclean welcomed a group of University of Aberdeen postgraduate students and lecturers who stopped by NRC Sureclean's headquarters, Cromba House, during a week-long tour of the Cromarty Firth area in Scotland.

The group of 40 MSc Oil and Gas Enterprise Management students received a presentation on NRC Sureclean and how we support the Oil and Gas industry of the North Sea and also received a tour of our 3 facilities in Alness, Scotland.

This was a great experience for the students and also allowed staff to meet some of the future workforce of this industry.



Recently Attended Conferences

June 21 - 23

Clean Pacific Conference 2016 - Seattle, WA

May 25 - 27

Mediterranean Oil and Gas Summit 2016 – Rome, Italy

May 25

Decom Offshore 2016 –
Decommissioning – Reality,
Preparation and Action; in a low
oil price environment – Aberdeen,
Scotland

May 22 – 25

10th Annual Conference on Remediation of Chlorinated and Recalcitrant Compounds - Battelle Conference - in Palm Springs, CA

April 13

2016 Annual Environmental Conference - Pennsylvania Chamber of Business and Industry - Lancaster, PA

March 22

The 20th Annual CNY Air & Waste Management Association (AWMA) Technical Conference - Skaneateles, NY

Project Spotlight - NRC Compliance - 2016 Buckeye St. Lucia Annual Table Top and Equipment Deployment Exercise

NRC Compliance facilitated a successful 2-day training and drill for Buckeye Partners, LP's St. Lucia Terminal this past May 16-19. Buckeye Terminal personnel were provided Incident Command System (ICS) refresher course and conducted a tabletop exercise followed by an equipment deployment exercise on day two. NRC's David Aviles, Regional Manager for the Caribbean Region, and Jason Desantis, Southeast Regional Manager, assisted Donnie Ellis, Training Manager and facilitator

for the event. Jose Rodriguez from All Environmental (NRC Sub) also attended.

The tabletop exercise involved a simulated release of around 10,000 gallons of Low Sulphur Diesel into Cul-De-Sac Bay during a vessel loading operation. The Buckeye response team sprang into action and started safety checks as well as mobilizing equipment down to the dock. A crane was used to lift NRC's equipment and simulated deployment of the equipment into

the water. Simultaneously, Buckeye's line boat deployed 2400' of boom to corral the simulated spilled oil. Field personnel kept constant communication with the Command Post (CP) and Incident Commander. Live video feed of the drill was provided in the CP. The inject of a suspicious package located at one of the fuelling racks added drama to the exercise and created a security drill for local law enforcement and bomb squads who arrived on site to assist as part of the exercise play.



Steve Wright, Buckeye Partners, LP (Incident Commander) giving a safety brief during muster.



Field Operations preparing the NRC boat to be lifted by a crane



Buckeye OPS Supervisor Hubert discussing deployment with NRC's Jason Desantis, David Aviles, and Jose Rodriguez.

NRC Turkey - Botas Coast Guard Exercise

In April, the Turkish Coast Guard requested the oil spill response actions from BOTAS / BIL Emergency Response Department to take part in a drill for a fuel leak at sea. This was a security exercise drill that entailed a bomb attack to a ship moored to BOTAS jetty.

The exercise scenario simulated a terrorists group bombing the ship moored to the BOTAS jetty destroying the ship and creating an oil spill from the tanker.

BIL Emergency Response
Management made notifications
to NRC Turkey OSR Manager. The
team initiated protection booming
strategies using river boom
deployed from the M Sweeper
response vessel and 2 aluminum

boats. Recovery operations were demonstrated and temporary storage tanks were set up.

During the exercise, various contractors efficiently worked together to combat possible threats to the security of the facilities and increased coordination between emergency response units was established in order to raise the level of training to the highest possible standard.





NRC Reno California Responded to a Challenging **Mountain Top Diesel Spill in California**

NRC crews from Reno, Nevada and California rose to new heights in May when they responded to a diesel spill from a telephone company cell tower on top of Turner Mountain in Lassen National Park in northeastern California. NRC West was contracted by CB&I (Chicago Bridge & Iron Company) to take on the job of cleanup and remediation of the 200-gallon diesel spill from the mountain top, which required ascending a 25-mile logging road along a 2,000-foot elevation to reach the mountainous site.

Paul Pilgrim, NRC's Reno Operations Manager, described the challenging conditions for this unusual project. "Upon arriving to the entrance of the logging road, NRC discovered they could not access the site, so we contracted a local company with snow cats to bring crew and equipment to the top to begin hand digging." It took four days of digging for the crew encountered permafrost and free product.

NRC received special permission from the US Forest Service, CB&I, and the telephone company to bring heavy equipment to the top of the mountain to complete the site clean-up, which required removing approximately 7 miles of snow, some as much as 8 feet deep from

the access road. Upon mobilization of heavy equipment, the teams completed the excavation in 2 days and began restoration of the upper site access road and surrounding impacted area of the site. NRC removed 18 waste drums and hauled the remaining stockpiled soil, filling six 20-foot containers, from the excavation down the mountain to the upper staging area that was 9 miles from the site. "The last two miles of the transport had an 8 to 12 percent steep grade angle that was very difficult and required a bulldozer to pull the work vehicles up and down the road. All parties agreed we had to finish the excavation of gross contamination before the permafrost melted due to rising temperatures," explained Paul.

Megan Mullowney, District Resource Officer for the Lassen National Forest, praised NRC's Reno team's efforts on this project. "I wanted to let you know how much I've enjoyed working with Paul and his crew. Hazmat situations don't always resolve as smoothly as this one has. I credit Paul with a lot of our successes over the last week. He's been incredibly easy to work with and very accommodating when it comes to Federal Government time-lines, unknowns/variables, and securing concurrence from a variety of Forest

Service specialists. I am very thankful that NRC's team was assigned as the spill response contract on this incident. I've worked with a spectrum of contractors during the course of my Federal career. I can say with full confidence that Paul and his

team has been one of the best!"

In addition to Paul Pilgrim, who acted as Project Manager and Ops Manager, the NRC crew working on this project included Lee Roloff (DOT supervisor) Jose Salazar (Supervisor), Bobby Breed (Foreman), Lionel Barnum (Tech), Bill Rhor (Driver), Brandon Salazar (Tech) Juan Ramirez (Driver), Jeremy Summer (Driver); and subcontractor snow cat operators from Outback Construction.





Above (I-r): Alan Stewart, Ishbel Lavery, Sara Murray & Lynette Carson





NRC's 'Sureclean Sprinters' Complete Ythan Challenge

On Sunday 19th June, a team of 6 'Sureclean Sprinters' took part in the gruelling 2016 Ythan Challenge in Aberdeenshire, Scotland.

This is the third year that a NRC Sureclean team has tackled the 12km multi terrain obstacle race (of pain). This year the team took part to raise as much money as possible for their 2016 chosen charity - CLIC Sargent.

CLIC Sargent is the UK's leading cancer charity for children and young people, and their families. They provide clinical, practical, financial and emotional support to help hem cope with cancer and get the most out of life.

If you would like to donate, you can do so through their Just Giving page: https://www.justgiving.com/Sureclean-Sureclean5

NRC Alaska - Wrangell Junkyard Remediation

NRC is servicing the Alaska Department of Environmental Conservation (ADEC) under a new contract to perform site remediation of Wrangell Junkyard, a former salvage yard facility. The project will provide complete site cleanup and restoration by removing all contaminated soil and other hazardous materials in compliance with residential land use clean-up standards established by the ADEC. The primary contaminant is lead from former crushing and smelting operations. The uneven terrain (18 degree slope) and wet swampy soil conditions is in close proximity to an adjacent bay, which is within a boreal rainforest averaging over 80" of rain a year, and drainage that runs off the mountain.



Site preparation tasks included the installation of erosion and sedimentation controls, on-site water treatment system, impacted soil and clean backfill staging areas, and containerized waste consolidation areas. The site requires the diversion of surface and subsurface water to allow for precise excavation to remove soil containing a variety of contaminants including lead and petroleum hydrocarbons. Strategies have been developed, designed, approved and implemented to properly manage drainage water and prevent it from draining from the site and into the Zimovia Straight.

Woody debris, tires, lead acid batteries, automotive engines and engine parts, oil filters, corrugated metal roofing, rims, 55-gallon drums (empty or containing POL), and other assorted metal debris have been

located throughout the soil mix and make up approximately 10-15% of the excavated material.

Excavated soils are being mechanically treated with ECOBOND® and then passed through the on-site screen plant. Screening grades the material into three piles: material over 6" diameter, to be used on-site as fill; woody debris that will be burned off-site; and clean metal debris that will be hauled to the Wrangell Landfill. Other metal debris and segregated POL contaminated soils will be shipped as nonregulated waste to be used on-site as fill material, which will be placed in a lined storage stockpile awaiting future disposal.

The initial site clean-up plan targeted approximately 4,000 cubic yards (CY) of soil requiring treatment for lead contamination ranging up to 137,000 ppm. However, as initial phases of the project progressed, NITON XRF field screening samples consistently showed lead contamination extending throughout surface soils to the depth of the glacial till layer. Blue clay layer was found at depths ranging from 2 to 7.5 feet with an average of 3.5 feet in depth, increasing the volume of contaminated soils requiring treatment and disposal to 18,350 CY.

The process of soil excavation, on-site treatment, packaging,



transportation and disposal of impacted soil will make up the majority of the remedial efforts and activities for the project. Dewatering activities, sampling support, backfilling and site restoration activities will commence before demobilization.

NRC is managing the transportation of materials and wastes from the Port of Wrangell, to ensure the proper end treatment and disposal of all contaminated soil, liquids, and other hazardous/contaminated materials encountered during the project. The restoration efforts will restore the site with clean, compacted fill following receipt of clean closure samples analysis.

Picture Below - May 13 2016: ECOBOND® soil treatment making over 300 CY/day of treated soil, which has all passed TCLP. NRC is striving for the rate of 400 CY/day in good weather. The lined cell is the first phase where the soil will be stored until its final location can be sited and developed for final disposal.





Arrival of NRC Patriot II at Channel Islands Harbor Marina

On 15th June, the NRC PATRIOT II arrived at its new berth at the Channel Islands Harbor Marina in Port Hueneme, California. The PATRIOT II is a 110-foot

offshore Oil Spill Response Vessel (OSRV) and will service the California Pacific Offshore Lightering area as well as provide California Shoreline Protection coverage for the Port Hueneme and Channel Islands areas.



NRC Turkey's Recent Training Courses

IMDG Code Training

NRC Turkey has been accredited by Ministry of Transportation, Maritime and Communication for the Provision of International Maritime Dangerous Goods (IMDG) Code training. This training was recently given to 80 personnel from Trabzon Port and the Turkish Petroleum Refinery (TÜPRAŞ).



Marmaris Cruise Port OPRC 1-2 Training

NRC trainers were invited to paradise, or so it seemed, when they provided oil spill response and OPR C1-2 training to port personnel at the Marmaris Cruise Port in Turkey. Marmaris is a hidden paradise stop over for cruise liners sailing in Turkey and the Aegean Sea. The port is sheltered and its natural harbours provide superb protection from wind and sea conditions; and berthing in Marmaris is pleasant and safe throughout the year.

NRC Expands Its Global Service Capabilities

NRC Sureclean has expanded its global service capabilities with the recent launch of two new service lines: Fire Integrity Management and Chemical Decontamination. NRC Sureclean specializes in providing packaged cleaning and waste management solutions to support commissioning, maintenance, and decommissioning activities. Fire Integrity Management and Chemical Decontamination now ioin NRC Sureclean's suite of services that also includes water jetting; tank and vessel cleaning; vacuum transfer solutions; and NORM Management.

Offshore Fire Integrity
Management will be a global opportunity for us due to

heightened health & safety requirements and because of the concern for aging assets and infrastructure within the industry. This service offering is a natural progression from our existing water jetting, deluge, and sprinkler descaling capabilities. NRC Sureclean has also expanded capabilities providing deluge valve servicing and overhauling through the establishment of a Valve Maintenance Facility at our Oldmeldrum base.

The new Chemical Decontamination service line is through a partnership with Nordic Chemical Solutions (NCS), a specialist provider of decontamination chemistry. This strategic alliance allows NRC Sureclean to provide Chemical

Decontamination services using NCS's specialist chemistry to support the oil and gas industry in the UK and overseas. Chemical decontamination as an alternative to or in conjunction with traditional water jetting techniques is an ideal solution for cleaning pipework, tanks, and vessels during shutdowns and turnarounds, commissioning, and decommissioning works.



Testing at NRC Sureclean's Valve testing and maintenance facility in Oldmeldrum, Scotland

NRC - Haewene Brim FPSO Separator Cleaning

Success on previous projects won new work for NRC Sureclean from Bluewater Services that included supplying production separator cleaning and tube bundle jetting services on-board the FPSO during a spring shutdown.

NRC Sureclean was first asked to supply and to carry out a scoping survey on-board the FPSO. Following the survey, it was requested that NRC Sureclean provide a Project Engineer to liaise with the asset's shutdown team for the project and offer technical advice and support to both onshore and offshore related works.

Two NRC Sureclean personnel were mobilized to the FPSO ahead of the remaining crew to set up the equipment and assist with the setting up of the controlled areas that was required due to the confirmed presence of naturally occurring radioactive material (NORM) in all of the vessels.

When the 10 additional personnel

arrived offshore they were split into day and night-shifts and carried out the vessel cleaning and HP Jetting works.

Once necessary prep work had been completed, a crewman entered the vessel ensuring that NRC Sureclean's Standard Operating Procedures for confined space entry were adhered to. All accessible internal surfaces of each of the vessels were then washed down using a hot water washer to remove contamination and any remaining residues. As there was NORM present in all parts of the vessel, the works were controlled by one of our Radiation Protection Supervisors.

The high pressure jetting was carried out using controlled areas under the supervision of a Radiation Protection Supervisor so that any NORM contamination could be controlled and contained. To further reduce the risk to the personnel carrying out the HP Jetting, a remotely operated hose feeder was used



controlling the entry and removal of the jetting hose from the various tubes to prevent injury and reduce fatigue on the jetting operative.

On completion of the vessel entry project, NRC Sureclean was asked by Bluewater to assist other vendors with their confined space entries by supporting them with standby-men, equipment, and consulting regarding residual radiation levels and high levels of Benzene.

In addition, NRC Sureclean was asked to carry out the removal of waste from two cargo oil tanks, which allowed for further inspection of the tank internals and the cleaning of several hundred plates that had been removed from two oil coolers prior to NRC Sureclean coming on-board.

NRC Northern Iraq – Tanker Truck Spill

In April 2016, NRC's in-country response team responded to a tank truck spill in the Kurdistan Region of Northern Iraq. The tanker truck, containing 36m³ of crude oil, had rolled-over spilling crude onto the ground and into a nearby stream.

Initially, client on-site equipment was used for the response, but additional NRC resources were needed to mobilize sorbent materials and support equipment from NRC's Erbil warehouse.

Due to possible nearby river impacts, the team had to work

quickly and efficiently to minimize the environmental impact. When the response team arrived on-site, around 4m³ of crude oil had reached a small stream, which became the priority before crews could shift to on-land clean up work.

The response team successfully boomed the lake and recovered the oil. An excavator was used to contain the land spill, which prevented further spreading and allowed for an expedient clean-up of the oil. The clean-up took three days for our team of 6 responders and one Operation's Superintendent

who took the role of On-Scene Commander, along with NRC Kurdistan Country Manager who wa in constant contact with the client and the response team throughout the project.



NRC Hosts Successful Client Innovation Days

NRC Sureclean's Innovation Day events in Oldmeldrum on May 18-19th were a big success providing around 40 clients with information on a wide range of services and technologies along with live equipment demonstrations. The event showcased NRC Sureclean's cost saving solutions, with particular focus on its new technologies.

The event also celebrated the launch of NRC Sureclean's new Fire Integrity Division demonstrated new service capabilities such as Inspection and Fire Main Cleaning; Deluge System Integrity Assurance; Fire System Integrity Assurance Audits; Foam Testing and in-house Deluge Valve Service Maintenance.

NRC Sureclean Managing Director John Barron congratulated our group for a successful event adding, "Our innovation days are an excellent way for us to provide clients with an insight into the technical ability of the company. Through live equipment demonstrations we can showcase our expertise and our knowledge of the technologies we utilize and develop worldwide."

In previous years, our open days have generated high levels of interest and resulted in new clients and projects for NRC Sureclean. We expect to see similar results from this year's event.





NRC Turkey Takes Part in Football Tournament



Left to right (Back) – Erol Mordonlu, Ali Soylu, İbrahim Yörük, Ali Kasım Özcan, Halil Batarlar, Tarık Akan,

(Front) – Faruk Baysal, Murat Bila, Emrah Eker, Cengiz Baturay, Mikail Karahan.

While Europe was preparing for the Euro 2016 tournament, NRC Turkey was sharpening their football skills in a recent local tournament. With motivation gained from last year's Spring 2015 football tournament, staff from NRC's CMT and Union bases recently formed a new football team to take part in a tournament organized by Botas International Ltd (BIL).

A total of ten teams took part in the May tournament playing 44 matches during the event. NRC finished 2nd in our group - a huge improvement on our performance last year. NRC's semi-final took place on 24th May against Isken, which we unfortunately lost but we finished 3rd overall in the tournament.

Well done to the team! Here's hoping next year is our year for first!





Environmental Excellence Award

Bryan Bell, Associate Director Client Services for NRC Compliance representing the Spill Control Association of America (SCAA) presented the **Environmental Excellence Award** to Midshipman Ayonnah Bright, graduate of SUNY Maritime at their recent Senior Awards Ceremony on May 5th.

Pictured above are Dr. Marie DeAngelis, SUNY Maritime President RADM Michael Alfultis, Ms. Ayonnah Bright, and Bryan Bell